MEMORANDUM OF AGREEMENT

BETWEEN

HSBC BANK MALAYSIA BERHAD

AND

SARAWAK BANK EMPLOYEES' UNION

 1^{ST} JULY 2016 to 30^{TH} JUNE 2019

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PART 1 STATUTORY

ARTICLE 1 – PARTIES

- 1. The parties bound by this Agreement are **HSBC BANK MALAYSIA BERHAD**, having its registered office at No 2 Leboh Ampang, 50100 Kuala Lumpur (hereinafter referred to as "the Bank") on the one part which has accorded recognition to the **SARAWAK BANK EMPLOYEES' UNION**, a trade union of employees registered under the Trade Unions Act, 1959, and having its registered Head Office at 2nd Floor, Lot 79 Block B, Queen's Court, Jalan Wan Alwi, 93350 Kuching, Sarawak (hereinafter referred to as "the Union") of the other part.
- 2. It shall be an implied term of the contract of service between the Bank and its employees in the Customer Service Banker or whatsoever designation named henceforth or any other categories performing similar job functions (hereinafter referred to as "the employees") or that the rates of salaries to be paid and the conditions of employment to be observed under the contract shall be in accordance with this Agreement.
- 3. This Agreement shall be published in English and Bahasa Malaysia and in the event of a dispute arising out of the interpretation of the Agreement, the English version shall prevail.
- 4. The Bank shall furnish a copy of this Agreement to every employee within three (3) months from the date of signing and to every new employee on their respective date of appointment.
- 5. The Bank shall organize an induction training programme for every new employee for the category covered under this agreement which shall include training on provisions of this Collective Agreement. The Bank shall work with the Union for the Union to brief the employees during such trainings.
- 6. Other than permanent employees or temporary or part-time employees, all other forms of employment (including outsourcing) shall require the prior consultation with the Union before implementation.

ARTICLE 2 – EFFECTIVE DATE AND DURATION

This Agreement shall be deemed to have come into effect on 1st July 2016 and shall continue to remain in force until 30th June 2019 and thereafter, until superseded by a new Agreement.

ARTICLE 3 - MODIFICATION AND TERMINATION

- 1. During the period of this Agreement, neither the Bank nor the Union shall seek to alter, modify, annul or add to any of its provisions in any way whatsoever, except by mutual agreement between the parties.
- 2. Should any new legislation supersede, vary, repeal or add to any of the provisions of this Agreement, then the relevant provisions of this Agreement shall be amended accordingly. However, if the benefits contained in this Agreement are more favourable, they will continue to apply, if so permitted by law.
- 3. Any variation of this Agreement between the parties shall be jointly deposited by the parties with the Registrar of Industrial Court within thirty (30) days from the date on which the agreement has been entered into:-
 - PROVIDED THAT the variation agreement shall not take effect until cognizance has been taken by the Industrial Court. Any such variation agreement of which the Industrial Court has taken cognizance shall be binding on the parties from such date and for such period as may be specified therein, but no such period shall commence earlier than the effective date of this Agreement.
- 4. Either party may serve on the other six (6) months' notice in writing, together with proposals to negotiate a new agreement, but no such notice shall be given before 1st January 2019. Negotiation shall commence not later than thirty (30) days from the date of receipt of such notice and proposals.

ARTICLE 4 - SETTLEMENT OF DISPUTES

1. Recognizing the value and importance of full discussion in clearing up misunderstanding and preserving harmonious relations, every reasonable effort shall be made both by the Union and the Bank to dispose off any complaint or grievance from employees at the lowest possible level.

2. Grievance Procedure

The procedure to be followed in processing any complaint or grievance concerning an individual employee shall be as follows:

2.1 Complaint or Grievance at Office Level

If an employee has a complaint or grievance, he may present it in the Grievance Information Form within seven (7) days to his immediate superior. For this purpose he may, if he so wishes be accompanied by a member of the Inter-Relations Committee in the Bank established under Article 8 of this Collective Agreement:

PROVIDED THAT if the complaint or grievance is of a common nature involving more than one employee, then one "Grievance Information Form" [Appendix I] setting out the details of such common complaint/grievance

signed by the affected employees, may be presented to their immediate superior.

PROVIDED FURTHER THAT the Grievance Procedure is set into motion only when an employee completes the Grievance Information Form. Complaint or Grievance made verbally by an employee shall not constitute "complaint" or "grievance" as envisaged under Article 4(2).

2.2 Settlement of Dispute at Office Level

- 2.2.1 If a complaint or grievance so presented by the employee is not resolved within a period of seven (7) days after it has been brought up, a dispute shall be deemed to have arisen. It shall then be brought up for discussion at a formal meeting between the Inter-Relations Committee and the Bank with a view to reaching settlement.
- 2.2.2 The parties shall, by mutual agreement, meet as soon as possible, normally not later than seven (7) days after receipt of verbal or written request from either side, and on as many occasions as they deem desirable. They shall keep jointly signed Minutes immediately after each meeting. The Minutes shall set out as concisely as possible the facts or circumstances of the dispute, the view points of each party and the arrears or points of agreement or disagreement.

2.3 Settlement of Dispute at Branch Level

- 2.3.1 If any dispute remains unsettled after a formal meeting or any subsequent formal meeting at the Office Level, it shall, upon written notice served by either party on the other, be deemed to have been referred to the Union Branch Level for settlement. Meetings between the Bank and the Union Branch shall take place not later than fourteen (14) days after a request has been made by either side.
- 2.3.2 For the purpose of joint meetings at Branch Level, the Bank may be assisted by representatives of the Bank's Head Office and the Union Branch by representatives of the Union Head Office:
 - PROVIDED ALWAYS THAT there shall not be more than four (4) members on each side.
- 2.3.3 The parties shall meet on as many occasions as they deem desirable and they shall keep jointly signed Minutes immediately after each meeting.

2.4 Settlement of Dispute at National Level

2.4.1 If any dispute remains unsettled after a joint meeting or any subsequent joint meeting at Branch Level, it shall, upon written notice served by either party on the other, be deemed to have been referred to the Bank's Head Office and the Union Head Office for settlement at National Level.

- 2.4.2 Where the dispute still remains unsettled, it shall be referred, upon written notice by either party, to the Standing Committee established under Clause (4) of this Article.
- 2.4.3 If no agreement is reached by the Standing Committee, the dispute shall be referred to a third party to be mutually agreed upon, or the Ministry of Human Resources, if necessary, for further assistance.

3. Rights of Parties Pending Settlement of Dispute

Subject to the immediate requirements of the Bank's operations, neither party shall take any unilateral action during the period the complaint or grievance is being processed in accordance with the procedure set out herein. The employee who carries out any order of his superior, which is the subject matter of the complaint or grievance, shall be deemed to do so under protest until the dispute is settled or arbitrated.

4. Implementation and/or Interpretation of Collective Agreement

- 4.1 A Standing Committee consisting of not more than five (5) members each from the Bank and the Union shall be established. All questions and disputes connected with the implementation and/or interpretation of this Collective Agreement shall be dealt with by the Standing Committee. If it is still not resolved, the dispute shall be referred to the Industrial Court for a decision.
- 4.2 The HSBC/SBEU Standing Committee is the only body to deal with all questions and disputes connected with the implementation and/or interpretation of the Articles in this Collective Agreement. Any doubts relating to the implementation and/or interpretation of any Articles in the Agreement shall therefore be referred to the HSBC/SBEU Standing Committee.

5. Rights of Parties to Invoke HSBC/SBEU Standing Committee

Any party may refer any dispute which is not covered under Clauses (2) and (4) of this Article to the HSBC/SBEU Standing Committee. Upon such reference, the Standing Committee shall be convened to resolve the dispute. If it is still not resolved, the dispute shall be referred to the Ministry of Human Resources.

PART 11 EMPLOYER-UNION RELATIONSHIP

ARTICLE 5 – RECOGNITION OF THE BANK

The Union shall recognize the right of the Bank to operate and manage its business in all respects, subject to the provisions of any law for the time being in force and the provisions of this Agreement.

ARTICLE 6 - RECOGNITION OF THE UNION

The Bank shall recognize the Union as the sole negotiating body in respect of the employees.

ARTICLE 7 – LEAVE ON TRADE UNION BUSINESS

- 1. An employee intending to carry out his duties or to exercise his right as an officer of a trade union shall apply in writing through the Union Head Office to the Bank for trade union leave, stating the duration of and the purpose(s) for which such leave is applied for, and the Bank shall grant the leave with full pay subject to operational considerations.
- 2. The Bank shall grant to its employees leave with full pay to attend trade union courses or conferences provided that:
 - 2.1 such leave shall not exceed six months in the case of a trade union course or one week in the case of a trade union conference;
 - 2.2 the number of employees attending such a course or conference shall not be more than one (1) from each Head Office Department or not more than one (1) from each Bank Branch, subject to a maximum of four (4) from the Bank; and
 - 2.3 application for such leave should be supported by a letter from the Union Head Office.
- 3. For the purposes of this Article, "officer of a trade union" means "officer" as defined under the Trade Unions Act 1959.

ARTICLE 8 – INTER-RELATIONS COMMITTEE

- 1. Inter-Relations Committee (IRC) comprising representatives of employees in a Bank may be formed for the purpose of fostering and maintaining good relations between management and employees. For the purpose of this Clause, the term "a Bank" refers to HSBC Bank Malaysia Berhad and all its branches where there may be one (1) or two (2) IRC's housed in the Bank for such purposes.
- 2. Meetings between the IRC and the Management may be arranged at times which are mutually acceptable. Minutes of such meetings shall be jointly signed. At such meetings, the IRC shall consist of not more than four (4) employees.
- 3. The functions of the IRC shall be:-
 - 3.1 To promote measures for securing and preserving amity and good relations between employees and management;
 - 3.2 To comment upon matters of common concern; and
 - 3.3 To reconcile differences of opinion on matters under Clauses 3.1 and 3.2 above.
- 4. A minimum of one (1) member of the IRC shall represent employees in the Safety and Health Committee established under the Occupational Safety and Health Act 1994 and in the Staff Welfare Committee established by the Bank.
- 5. Notwithstanding Clauses (1) and (3) above, the IRC shall not make any claims outside the provisions of this Collective Agreement nor shall the IRC perform the functions of the Union as a negotiating body.
- 6. The appointment of IRC under clause one (1) of this shall be by the Union.

ARTICLE 9 - NOTICE BOARD

The Union may with prior approval of the Bank, use the Bank's Notice Boards that are installed on the premises for transmitting information to employees.

ARTICLE 10 - CHECK OFF

- 1. The Bank agrees to collect Union dues from the monthly salaries of members of the Union and remit the same to the Union's Head Office provided that the Union member makes a written request in respect thereof to Human Resources Department.
- 2. Nothing shall preclude the Union member from withdrawing his or her consent at any time during the period of this Agreement by serving the Bank and the Union thirty (30) working days' notice in writing.

PART 111 TERMS AND CONDITIONS OF EMPLOYMENT

ARTICLE 11 – PROBATION

- 1. The normal period of probation (hereinafter referred to as "the probationer") shall not be less than six (6) months but shall not exceed seven (7) months. Upon satisfactory completion of the initial six (6) months period of probation, the Bank shall, as soon thereafter, notify in writing to the probationer that he is being confirmed in the service. In the absence of such a notice, a probationer shall be deemed to be confirmed in the service on completion of six (6) months period of probation from date of first appointment. The probationary employment is subject to termination without assigning any reasons thereof by either side giving twenty-four (24) hours' notice in writing to the other.
- 2. A probationer shall be paid a monthly salary and commence at a salary on the appropriate salary range applicable to him or her depending on qualification, experience and appointment as may be determined at the sole discretion of the Bank.
- 3. The only other provisions of this Collective Agreement that shall apply to a probationer are the following:-
 - 3.1 Article 15 Transfer;
 - 3.2 Article 19 Rates of Pay
 - 3.3 Article 21 Allowances;
 - 3.4 Article 24 Medical Benefits;
 - 3.5 Article 26 Rest Days / Additional Rest Day and Public Holiday
 - 3.6 Article 27 Hours of Work;
 - 3.7 Article 29 Sick Leave;
 - 3.8 Article 30 Special Leave;
 - 3.9 Article 31 Interpretation;
 - 3.10 Article 33 Employment Injury.
- 4. Upon confirmation of a probationer, his service with the Bank shall be deemed to have commenced from the date of his first appointment as a probationer, and he shall be deemed to have been emplaced on the salary structure/range applicable to confirmed employees with effect from that date of his appointment.
- 5. Upon confirmation, an employee shall not be entitled to any immediate increase in salary and shall continue to draw his commencing salary until he qualifies to receive his first increment which shall not be earlier than six (6) months but not later than twelve (12) months from the date of first appointment in accordance with Article 12 Annual Increment.

ARTICLE 12 - ANNUAL INCREMENT (Salary Range)

- 1. A confirmed employee shall be entitled to receive an annual increment on the incremental date until he or she reaches the maximum of his or her salary range, unless his increment has been deferred or stopped.
- 2. The incremental date of a confirmed employee first appointed or promoted to the salary range will be on 1st March of each subsequent year.
- 3. The annual increment shall be awarded based on the performance rating of the employee. The quantum of the pay adjustment shall be calculated based on a fixed funding of 5% of the Customer Service Bankers' total basic salary and shall be distributed based on the performance rating distribution of the Customer Service Banker, until the employee reaches the maximum of the salary range, unless his increment has been deferred or stopped. The Bank may, at its sole discretion, provide a funding of more than 5% of the Customer Service Bankers' total basic salary.
- 4. The Bank shall work out the matrix of the annual increment which is determined based on the performance rating distribution of the Customer Service Banker. The matrix will be notified to the Union one (1) month before the pay adjustments are effected. The minimum annual increment matrix is as indicated in the table below:

Performance Rating	Percentage of annual increment		
Top Performer	Will be determined based on the rating distribution but not less than 7% salary adjustment.		
Strong Performer	Will be determined based on the rating distribution but not less than 6% salary adjustment.		
Good Performer	Will be determined based on the rating distribution but not less than 4% salary adjustment.		
Inconsistent Performer	No increment		

ARTICLE 13 - NATIONAL SERVICE

Any period of National Service undergone by an employee and while in the employment of the Bank shall count as continuous service with the Bank.

ARTICLE 14 – DISABLED EMPLOYEES

The Bank shall consider the employment of "disabled" employees, where appropriate, in accordance with the Bank's prevailing policy.

ARTICLE 15 – TRANSFER

- 1. Transfer of employees within the same city or town may be made by the Bank at any time at its sole discretion.
- 2. Where it is necessary to transfer any employee to another city or town, other than with the consent of such employee, such transfer will not be carried out without the Bank giving sympathetic consideration to cases where undue hardship will be caused:
 - PROVIDED THAT where the Bank is satisfied that undue hardship will be caused, then the transfer of the employee concerned shall not be carried out without the employee being given a reasonable period of time to organise his affairs. The period of time allowed in such cases shall not exceed three (3) months from the date of first notification of the transfer.
- 3. The transfer of an employee or where consent is withheld shall not adversely affect the employee's promotion prospects.

ARTICLE 16 – PROMOTION

- 1. Suitable Customer Service Banker may be eligible for consideration for promotion to Senior Customer Service or to higher Grade vacancies if the employees have the necessary experience, qualification and/or skill sets.
- 2. The determination of such posts, their responsibilities, the allocation of duties, and the selection of employees for promotion shall be at the discretion of the Bank.
- 3. The Bank shall inform employees by notification posted on Notice Boards in the Bank's offices or the Bank's Intranet of any vacancy in grades immediately above that of the employees.
- 4. Notwithstanding the provisions of this Article, the Bank may recruit from outside sources at its sole discretion, having complied with Clause (3) above.
- 5. Upon promotion to a higher position, including a Senior Customer Service Officer, the employee's salary shall be adjusted by an increase of not less than 10% of his existing basic salary.

ARTICLE 17 – EFFICIENCY AND DISCIPLINE

1. The Bank may take disciplinary action in the event of inefficiency, misconduct, or indiscipline as follows:-

1.1 Inefficiency

Should the Bank consider an employee is failing to carry out his duties efficiently, a warning letter will, after investigation, be addressed to him. After three (3) such written warnings have been issued at intervals of not less than three (3) months within a period of not more than two (2) years, the Bank shall be entitled to dispense with the services of the employee in question or alternatively to withhold any increment for which the employee is eligible.

1.2 Serious Misconduct or Indiscipline

Depending on the seriousness of the misconduct or indiscipline, the Bank may either:-

- 1.2.1 give the employee a written warning; or
- 1.2.2 suspend the employee without pay for a period not exceeding seven (7) working days; or
- 1.2.3 defer increment for a period not exceeding six (6) months; or
- 1.2.4 stop increment for which the employee is eligible not exceeding two (2) years; or
- 1.2.5 terminate the services of the employee by giving one (1) month's notice or pay in lieu; or
- 1.2.6 dismiss the employee summarily.

2. **Inquiry**

- 2.1 Before any disciplinary action is taken, the employee concerned shall have the opportunity to be heard orally or in writing. Where an oral inquiry is to be held, he may, if he so wishes, be accompanied by a member of the Inter-Relations Committee, employed by the Bank within the State where the misconduct has occurred, who shall assist him at the inquiry. The Bank's decision shall be notified to the employee in writing.
- 2.2 Where an inquiry is held other than in the base branch place of work of the employee, transport and other expenses as a consequence of the inquiry including witnesses, and Inter Relations Committee representative and the employee shall be borne by the Bank. However, if such arrangement is at the request of the employee, then this provision shall not apply.

2.3 Written inquiry notes of a Domestic Inquiry shall be given to the employee concerned at the close of each inquiry day and type written inquiry notes shall be given latest by seven (7) days from the completion of the inquiry. However, if the employee refuses to sign the Inquiry Notes, then it need not be given.

3. Right of Appeal

An employee on whom any form of disciplinary punishment is imposed as provided in this Article shall have the right of appeal to the appropriate authority of the Bank within thirty (30) days from the date of notification on person, or thirty (30) days from the date of posting, whichever is the later.

4. When action is taken by the Bank against an employee under this Article, the employee cannot invoke the Grievance Procedure under Article 4(2).

ARTICLE 18 – TERMINATION OF EMPLOYMENT

- 1. Other than in cases of termination arising out of or related to misconduct or in the case of probationers who are new recruits, in a normal case either the Bank or confirmed employee may, at any time, give one (1) month notice to the other to terminate employment. Such notice shall be in writing and the length of such notice shall be the same for either side.
- 2. However, either the Bank or the employee may, at any time, terminate employment without notice by paying the other an indemnity equivalent to the period of notice or, if notice has already been served, by paying an indemnity equivalent to the unexpired period of notice.

ARTICLE 19 - RATES OF PAY

1. The Bank shall pay every employee a monthly salary.

2. Salary Conversion

With effect from 1st July 2016, the salary of a Customer Service Banker or by whatsoever designation named henceforth and/or any other category performing similar job function shall be adjusted by 10%. The new minimum and maximum of the salary shall be in accordance with Appendix A.

3. Sarawak Allowance

3.1 Employees covered by this Agreement shall, during its currency, be paid a monthly Sarawak Allowance at the rates paid by Government as Regional Allowance in Sarawak as per the examples in Appendix B. The present rates are as follows:-

Salary Range	*Regional Allowance Distribution
Below RM951.34	25%
RM951.35-RM1,329.73	22.50%
RM1,329.74 – RM2,015.73	20%
RM2,015.74 – RM4,029.63	17.50%
RM4,029.64 – RM6,289.13	15%
RM6,289.14 and above	12.50%
(*To the nearest Ringgit).	

- 3.2 When the Government changes its rates of Regional Allowance in Sarawak, then the new rates, whether inferior or superior to the above rates, shall be applied automatically from the effective date of such change.
- 3.3 In the event that the Government abolishes and consolidates the Regional Allowance into salary, then both parties will meet within fourteen (14) days to discuss the repercussions of such a change, vis-à-vis their Basic Salary Structures/Range and Sarawak Allowance. Pending the outcome of the meeting, the Bank will continue paying the rates of pay as set out in Article 19 of this Agreement.

ARTICLE 20 – ANNUAL VARIABLE BONUS

- 1. Customer Service Bankers who are in the service of the Bank and have been confirmed in employment shall be eligible to receive an Annual Variable Bonus (AVB) based on the Variable Bonus Scheme (VBS), which will be determined based on the performance of the Bank and the performance of the employee. The performance of the employee will be assessed using the Bank's Performance Appraisal System.
- 2. The AVB Scheme will be explained and briefed to the Union each year sometime after the VBS has been approved by the Bank's Regional Office in Hong Kong (APH) before the payout. The details of the approved VBS will be extended to the Union for reference.
- 3. The Bank and the Union shall jointly discuss and agree on the My Performance mechanism that is applicable to the Customer Service Banker. The successful implementation of the My Performance calls for good faith on the part of the Bank and the Union.
- 4. The Bank will grant all eligible Customer Service Bankers, a salary advance equivalent to one (1) month's basic salary in December of each year, except employees who have received an "Off-Track", (or any other similar terminology used) for the mid-year rating.
- 5. The AVB shall be paid to the employees not later than 31st March of the year following the end of the Bank's financial year.

- 6. Where a confirmed employee has less than 12 months service he will be eligible to a proportionate amount of AVB.
- 7. Where an employee is still on probation he will be paid a proportionate AVB for that year only when he is subsequently confirmed in his appointment.
- 8. Employees who retire or are medically boarded out due to ill health or disablement or die whilst in service during the year are also eligible to the payment of AVB.
- 9. The Union will also be provided with the information on the total bonus payout in respect of each appraisal ratings of the employees covered by the HSBC/SBEU Collective Agreement. Such information shall not include the details of payout of individual employees (CSBs).
- 10. Where an employee is not satisfied with the job objectives, targets and/or performance rating (at any point in time during the Appraisal year) and/or bonus payout, he/she may invoke the Grievance Procedure under Article 4 (2.3) of this Agreement.

ARTICLE 21- ALLOWANCES

1. Where employees are required to travel for the performance of their duties, the Bank shall, at its own discretion, determine the mode of transport to be used by the employee for travel. Employee who are required to use their own means of transport in the performance of their duties shall be paid a transport allowance at rate not less than 95 sen per km for motorcars and at a rate not less than 80 sen per km for motorcycles or be reimbursed with actual transport costs. The Bank shall also reimburse toll charges and parking fees.

2. Subsistence Allowance

An employee who is required to work in any Branch or place other than in the Branch or place where he normally works shall be entitled to an allowance, subject to the conditions specified hereunder:-

2.1 Duty Involving Travel Up To 15 Kilometers

For duty in Sarawak involving travel up to a distance of within 15 kilometers from and back to the normal place of work, an employee shall not be entitled to any payment other than the payment of transport, if applicable.

2.2 Duty Involving Travel Beyond 15 Kilometres and Not Requiring Overnight stay

2.2.1 For duty in Sarawak involving travel beyond 15 kilometers from the normal place of work and not requiring overnight stay – RM27.00 per day.

2.2.2 For the purpose of this paragraph "Duty" means work that involves duration of 4 hours or more, inclusive of traveling time from and to the normal place of work.

2.3 Duty Involving Travel beyond 15 Kilometers and Requiring Overnight Stay

For duty in East Malaysia involving travel beyond 15 kilometers from the normal place of work and requiring overnight wherein hotel accommodation is at a Bank-appointed hotel plus RM64.00 per day, excluding the day of return to the normal place of work or a lump sum of RM121.00 per day, excluding the day of return to normal place of work.

2.4 Duty in Peninsular Malaysia

For duty in Peninsular Malaysia, hotel accommodation at a Bank-appointed hotel plus RM75.00 per day, excluding the day of return to the normal place of work or a lump sum of RM145.00 per day, excluding the day of return to normal place of work.

2.5 Day of Return to Normal Place of Work

An employee who is returning to his normal place of work after an outstation duty under paragraphs (c) and (d) above shall, in addition to payment for transport, only be paid the following:-

- 2.5.1 if he returns to the normal place of work before 6.00 pm RM40.00.
- 2.5.2 if he returns to the normal place of work after 6.00 pm RM64.00 (RM68.00 for those returning from West Malaysia).

ARTICLE 22 – ADVANCES

1. Housing Loan

Each employee, regardless whether he is married to another in the same Bank, is eligible to a housing loan as follows:-

- 1.1 Amount of housing loan shall be any amount so long as the monthly repayment amount shall not exceed 75% of the monthly wages of the employee. The repayment period shall not be more than 35 years or the period up to retirement age whichever is earlier.
- 1.2 The above loan shall be granted subject to such other terms and conditions as the Bank may impose.

1.3 0% Interest Rate for Staff Housing Loan

- (i) Staff Housing Loan will be at 0% interest rate for the first RM100,000 (including existing outstanding loan up to RM100,000). Interest rate for the balance of loan above RM100,000 is to be determined by each Bank.
- (ii) The 0% interest rate is not applicable to any top-up or subsequent loan.

For example:

- i. An employee may have an existing Staff Housing Loan of RM70,000 as at the signing date of this collective agreement and the Bank has later approved an additional amount of loan for say RM50,000 for purchase of a second house, thus topping up the total loan amount to RM120,000. The employee will only enjoy the interest-free loan based on the original outstanding loan of RM70,000 and not RM100,000 out of the total loan of RM120,000.
- ii. An employee is not granted Staff Housing Loan as he does not meet the loan criteria (for whatever reasons) at the time he applies for the loan, but he is granted a mortgage loan of RM100,000 on commercial terms. Subsequently over time, he meets all criteria for a Staff Housing Loan for an amount of RM80,000. He now applies to convert his existing outstanding housing loan of RM80,000 to Staff Housing Loan. If his application for Staff Housing Loan for RM80,000 is approved, he will enjoy the 0% interest rate for the approved loan amount of RM80,000 since this is his first application for Staff Housing Loan.
- iii. The 0% interest rate will take effect not later than 1.4.2019.

2. Vehicle Loan

Employees are eligible for car loan of up to a maximum of RM70,000.00 in accordance with the existing terms and conditions of the Bank.

3. Sundry Loan

Employees are eligible for sundry loans equivalent to 6 times their Salary and in accordance with existing terms of the Bank.

ARTICLE 23 – UNIFORMS

1. Customer Service Bankers, if required to wear uniforms, will be supplied with adequate uniforms annually, the design and quality of which shall be at discretion of the Bank.

- 2. Employees if required to wear uniforms, will be supplied with adequate black leather shoes (subject to a value of RM220.00 per pair every six (6) months, 2 pairs annually), the design and quality of which shall be at the discretion of the Bank.
- 3. The Bank shall provide free laundry service. Where free laundry service is not provided, the Bank shall reimburse a sum of RM100.00 per month in lieu.
- 4. Employees supplied with uniforms are required to wear them during working hours.
- 5. Employees shall be properly attired and appear neat and tidy at all times while on duty in accordance with the Bank's policy.

ARTICLE 24 – MEDICAL BENEFITS

1. Outpatient Treatment

- (a) Employees will be eligible for medical consultation, treatment and medicines provided by the Bank's doctors and government doctors.
- (b) Employees will be eligible for diagnostic tests recommended by the Bank's doctor or by a specialist referred to by the Bank's doctor for the proper treatment of the illness. Employees will also be eligible for immunisation from the Bank's doctor.
- (c) The Bank's doctor may refer the employee in the first instance to a specialist in the Bank-appointed private hospital or where the employee chooses to a specialist in a Government Hospital.

In a locality where there is no private hospital, the Bank doctor may refer the employee to a specialist in a Government Hospital. In the event the particular specialist or specialist facility is not available or not immediately available in the General Hospital, the Bank's doctor may refer him to any other private specialist in the vicinity.

However, if the employee chooses to be referred to any of the Bank-appointed private hospital(s) in Peninsular Malaysia instead of the specialist in the Government Hospital, the Bank's doctor shall then refer him to the Bank-appointed private hospital. In such circumstances, the Banks shall not be liable for any transportation costs incurred under this Clause.

2. Non-Panel Doctors

- (a) Employees are permitted to receive out-patient medical consultation or treatment from non-panel doctors only in the following circumstances:-
 - (i) emergency;
 - (ii) where the services of the Bank's doctor are not available within a reasonable time or distance.

(b) Any subsequent treatment should be had from the Bank's doctor. In each claim under this Clause, an employee is required to explain in writing the nature of the emergency for the Bank to be satisfied as to its liability.

3. Hospitalisation

- (a) Employees requiring hospitalisation as recommended by the Bank's doctor or government doctor or specialist referred to, may be accommodated at a Bank-appointed private hospital or if the employee so chooses at a Government Hospital in the following classes of accommodation:-
 - (i) First class ward in a Government hospital or First class in a Bank-appointed private hospital. In the event where there is no First Class ward in the Bank-appointed private hospital, the employee may be admitted to a 2-bedded ward;
 - (ii) If an employee is hospitalised for emergency treatment in any other hospital other than the Bank-appointed private hospital, the liability of the Bank shall pay as Article 24 (3) (a) (i);
 - (iii) In the event where the employee chooses to be admitted to a private hospital other than a Bank-appointed private hospital, the liability of the Bank shall be limited to equivalent First Class rate in a Government Hospital. In such circumstances, the Banks shall not be liable for any transportation costs incurred under this Clause.

(b) Medical Examination

All employees are eligible to undergo medical examination at the expense of the Bank subject to the following conditions:-

- (i) Such medical examination shall be provided annually for employees aged 45 and above and once every two years for employees aged between 35 and 44 years;
- (ii) The medical examination shall be obtained only from the doctors or hospitals appointed by the Bank.

4. (a) Family Medical Benefits

Medical benefits for the employee's legal spouse and children under the age of 18 years including disabled children above the age of 18 years who are not gainfully employed and children up to 23 years if attending full time education in a local educational institution subject to a maximum of RM1,900.00 (outpatient treatment only) per employee's family per calendar year as follows:-

(i) Outpatient medical consultations and medicines prescribed by any registered general medical practitioner including consultations and treatment by a paediatrician for children of employees.

- (ii) Specialist treatment upon referral by a registered general medical practitioner.
- (iii) Employees will be given an option to utilise a maximum sum up to RM950.00 per annum for the purpose Hospitalisation and Surgical Insurance premium for their spouse and children on a reimbursement basis. The actual sum utilised will be deducted from the medical benefits as indicated in Article 24 (4) (a). In the event the Goods and Services Tax (GST) is reintroduced, both the Bank and the Union may, by mutual agreement, re-negotiate the maximum sum as stated under Article 4 (a) (iii).

In the event that the employee has more than one legal wife, such employee shall nominate one of them only for the purposes of this Clause.

5. Medical Facilities/Benefits Not Borne by the Bank

Notwithstanding the above, medical benefits provided by the Bank to employees shall not include:-

- (a) Cost of artificial devices for cosmetic purposes (other than items that requires an implant to support and/or assist the recovery of the employee's health) and abortion other than for medical reasons. The cost of prenatal and post natal care borne by the bank shall be confined to two confinements.
- (b) The Bank will not provide medical benefits in respect of injuries sustained as a result of participation in wrongful or dangerous activities on the part of employees.
- (c) If and when any form of national health service or other type of Government sponsored medical benefits is introduced, the question of medical benefits for employees will be re-examined jointly and to the extent that if any newly introduced medical benefits are adequate, the Bank will be absolved from the responsibility of paying for them.
- (d) Other than in the case of an emergency provided for in Clause (2), where an employee chooses to be treated by any medical practitioner instead of the Bank's doctor or any specialist instead of the specialist referred to by the Bank's doctor, the Bank will not be liable to pay the charges incurred.
- (e) Where an employee repeatedly chooses to go to any medical practitioner (other than a Bank's doctor or Government Hospital), Sick Leave will be granted but on "no-pay" basis and the Bank will not be responsible for the payment of the medical bill.
- 6. (a) All the medical benefits provided under this Article are confined only to expenses incurred in Malaysia. Banks will not be liable for any medical expenses incurred by employees outside Malaysia (except where an employee is required by the Bank to work or undergo training outside Malaysia).

(b) Where there is no specialist treatment or operations available in Sarawak Hospitals, the Bank shall consider sympathetically to send the employee to Peninsular Malaysia hospitals in cases of matter of life and death.

ARTICLE 25 – MATERNITY BENEFITS

- 1. Every female employee shall be entitled to paid Maternity Leave for a period of ninety (90) consecutive days in respect of each confinement.
- 2. Maternity Leave shall not commence earlier than a period of thirty (30) days immediately preceding the confinement of a female employee or later than the day immediately following her confinement:

PROVIDED THAT where a Bank's doctor or the registered medical practitioner certifies that the female employee, as a result of her advanced state of pregnancy, is unable to perform her duties satisfactorily, the employee may be required to commence her Maternity Leave at any time during a period of fourteen (14) days preceding the date of her confinement as determined in advance by the Bank's doctor or the registered medical practitioner.

- 3. Where a female employee abstains from work to commence her Maternity Leave on a date earlier than a period of thirty (30) days immediately preceding her confinement, such abstention shall not be treated as Maternity Leave but as Sick Leave under Article 29 Sick Leave.
- 4. Notwithstanding the provisions of Clause (1) above, a female employee shall not be entitled to any paid Maternity Leave if at the time of her confinement she has five (5) or more surviving children. For the purpose of this Clause, "children" mean all natural children irrespective of age.
- 5. A female employee shall, within a period of ninety (90) days immediately preceding her expected confinement, notify the Bank of it and the date from which she intends to commence her Maternity Leave.

6. Child Care Subsidy

Every employee with children of 7 years and below shall be paid a child care subsidy of up to a maximum of RM1,200.00 per annum. The payment shall be made monthly.

7. Delivery charges

The Bank will reimburse a female employee an amount not exceeding RM800.00 for normal delivery or RM1,000.00 for delivery involving caesarean operation per confinement in respect of two (2) confinements.

ARTICLE 26 - REST DAY / ADDITIONAL REST DAY AND PUBLIC HOLIDAYS

- 1. Employee shall be allowed in each week a Rest Day. Such a Rest Day (other than for those performing shift works) unless altered by prior notice, shall be a Sunday or Friday of the week as applicable to each State.
- 2. Every employee shall be allowed in each week an Additional Rest Day on every Saturdays of each month.
- 3. Every employee shall be entitled to a paid public holiday on all gazetted Federal and State Public Holidays applicable to the State or Federal Territory in which he is stationed.
- 4. Payment for Normal Hours of Work on:

(i) Rest Day

The Bank may require an employee to work on a Rest Day. An employee who is required to work on a Rest Day shall be paid the following, during Normal Hours of Work:-

- (a) Work which does not exceed half (1/2) the Normal Hours of Work RM55.00.
- (b) Work which exceeds half (1/2) the Normal Hours of Work but does not exceed the Normal Hours of Work RM110.00.
- (c) Payment for Work Outside Normal Hours of Work on a Rest Day An employee who is required to work Outside the Normal Hours of Work on a Rest Day shall be paid RM44.00 on the basis of the first hour or part thereof and thereafter on half-hourly (1/2) basis:

PROVIDED THAT no employee shall be required to commence work later than 11.00 am.

(ii) Additional Rest Day

The Bank may require an employee to work on the Additional Rest Days in the month. An employee who is required to work on the Additional Rest Days in the month shall be paid RM22.00 for the first hour or part thereof and thereafter on half hourly (1/2) basis.

PROVIDED THAT no employee shall be required to commence work later than 11.00 am.

(iii) Public Holidays

- (a) The Bank may require an employee to work the Normal Hours of Work on a Public Holiday. An employee who is required to work the Normal Hours of Work on a Public Holiday shall be paid RM171.92 regardless the period of work done on that day is less than the Normal Hours of Work.
- (b) Payment for Work Outside Normal Hours of Work on Public Holidays

The Bank may require an employee to work Outside the Normal Hours of Work on a Public Holiday. An employee who is required to work outside Normal Hours of Work on a Public Holiday, shall be paid RM59.51 calculated on the basis of an hour or part thereof.

- 5. Based on the Memorandum of Understanding between HSBC Bank Malaysia Berhad and the Sarawak Bank Employees' Union on Week-End Banking dated 24th day of October 2007 (the 1st HSBC/SBEU CSB Collective Agreement) it is hereby agreed between the Bank and the Union that the Bank, may at its discretion and in accordance with operational needs, introduce Week-End Banking Service subject to terms and conditions as follows:-
 - (a) Customer Service Bank who are required by the Bank to work on their weekend on account of Week-End Banking shall be paid a lump sum payment of RM55.00 per day plus the benefits as contained in the Collective Agreement for Work on Weekly Rest Day.
 - (b) The Week-End Banking Allowance of RM55.00 is for one day's attendance on Rest Day regardless of the number of hours worked.
 - (c) Only the Customer Service Banker selected and no employee shall be required to work more than once in 3 weeks. In the event that an employee is required to work more than once in 3 weeks, the Union shall be consulted.
 - (d) The Customer Service Banker shall be paid the Week-End Banking Allowance without option to substitute, of the Weekly Rest Day.
 - (e) "Work on Week-End" shall mean work related to Week-End Bank's operating hours and NOT work that has been carried over from previous day.
 - (f) It is also agreed that before the Bank introduces Week-End Banking it shall inform SBEU headquarters.
 - (g) The effective date of implementation of this Memorandum of Understanding was 1st July 2007.

ARTICLE 27 – HOURS OF WORK

1. Normal Hours of Work

The Normal Hours of Work for an employee shall be thirty-nine (39) hours a week. In these particular weeks, there shall be five (5) full working days, i.e., the first four (4) days of which shall consist of eight hours (8 hours) of work (excluding a break of one (1) hour for meal), one (1) day shall consist of seven (7) hours of work (excluding a break of one (1) hour for meal).

- 2. It is recognised that as and when necessary, according to operational needs of the Bank, an employee may be required to work in excess of the Normal Hours of Work prescribed in Clause (1) above. Such excess work is defined as "Work Outside Normal Hours of Work". For the purpose of this Clause, "Work Outside Normal Hours of Work" means work performed at the prior request of the Bank, in excess of eight hours (8 hours), or seven (7) hours as the case may be on the five (5) full working days, and shall be a continuous period commencing either before or after the Normal Hours of Work.
- 3. The Normal Hours of Work, unless otherwise jointly determined by the Bank and the Union and notified to an employee, shall be:-

(a) In States where the Rest Day is a Sunday

(i) Weekdays – Monday to Thursday

From 8.30 am to 5.30 pm with a lunch break of one (1) hour to be staggered between 11.30 am to 2.30 pm

(ii) Weekday - Friday

From 8.30 am to 4.30 pm with a lunch break of one (1) hour to be staggered between 11.30 am to 2.30 pm

4. Shift Work

The Bank may, according to operational needs, introduce Shift Work as and when necessary to be performed by an employee in accordance with the provisions of the Employment Act, 1955. In order to ensure continuity of operations, all shift employees shall remain on duty until relieved by either the succeeding shift employees or until permitted to leave by the Officer-In-Charge. For the purpose of this Clause, "Shift Work" means work which by reason of its nature requires to be carried on continuously or continually, as the case may be, by two or more shifts, and "Day" means a continuous period of twenty-four (24) hours beginning at any point of time.

5. Shift Allowance

Employees who are required to perform Shift Work shall be paid a Shift Allowance as follows:-

- (i) 2-Shift Cycle RM290.00 per month
- (ii) 3-Shift Cycle RM338.00 per month

6. Payment for Work outside Normal Hours of Work on Weekdays and Saturdays

The Bank may require an employee to work Outside the Normal Hours of Work on Weekdays and Saturdays. An employee who is required to work Outside the Normal Hours of Work on Weekdays shall be paid RM22.00 per hour, calculated on the basis of the first hour or part thereof and thereafter on half-hourly (1/2) basis.

7. Meal Allowance

- (i) Employees who are required to work overtime for two (2) hours or more after their Normal Hours of Work shall be paid a Meal Allowance of RM14.00 per employee per occasion.
- (ii) Employees who are required to work for six (6) hours or more on the Additional Rest Days in the month shall be paid a Meal Allowance of RM14.00 per employee per occasion.

8. Inconvenience Allowance

The Bank may require an employee to work at Odd Hours according to operational needs. An employee who is required to work at Odd Hours shall be eligible for Inconvenience Allowance as follows:-

- (i) An employee who commences work at anytime between 10.00 pm to 1.00 am shall be paid RM35.00 per day.
- (ii) An employee who commences work at anytime between 1.00 am to 6.00 pm shall be paid RM48.00 per day.
- (iii) The Bank shall reimburse the actual cost of transport.

9. Relief Allowance

In line with the Bank's aim to increase customer recommendation and to "Strike A Balance" for customer-facing staff, TSCs/SGs shall be empowered to relieve the CSBs when necessary. The relief allowance payable will be in accordance to OCL No. 08054 dated 18 June 2008 annexed in Appendix C.

ARTICLE 28 – ANNUAL LEAVE

1. Entitlement to Annual Leave

The Bank shall grant their employees paid Annual Leave calculated as follows:-

Calendar Year (Continuous Service in the Bank)

(a) 1st to 5th calendar year (inclusive) - 18 working days;
 (b) 6th to 15th calendar year (inclusive) - 23 working days;
 (c) 16th calendar year onwards - 26 working days.

"Calendar Year" means a year beginning on 1st January, that is to say that the year of appointment of an employee, irrespective of the month of appointment, will be his first calendar year. Leave entitlement of an employee should be calculated in accordance with the following example:-

Example: When an employee is appointed on 1st April 2017.

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(1<sup>st</sup> Calendar Year)
2017
                                 - (proportionate by the date of appointment as
                                   CSB)
        (2<sup>nd</sup> calendar Year)
                                 - 18 Working Days
2018
        (3<sup>rd</sup> Calendar Year) - 18 Working Days
2019
       (4<sup>th</sup> Calendar Year)
2020
                                - 18 Working Days
2021 (5<sup>th</sup> Calendar Year)
                                 - 18 Working Days
2022
        (6<sup>th</sup> Calendar Year)
                                 - 23 Working Days
and so on.
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- (d) Where a Customer Service Banker is promoted, say, on 1st August, the Annual Leave entitlement will be calculated proportionately, i.e., for the period up to 31st July according to the entitlement under this Article, and for the period commencing 1st August according to the entitlement in the particular category to which such employee has been promoted.
- 2. Leave entitlement for any incomplete year shall be calculated proportionately.
- 3. Annual Leave shall be taken in accordance with an Annual Leave Roster to be drawn up by the Bank and the employee at the beginning of each calendar year. The Bank and the employee may roster leave at a stretch not exceeding 5 working days:

PROVIDED THAT seven (7) days of the Annual Leave entitlement is excluded from the Leave Roster for the purposes of attending to contingencies which do not qualify for leave under Article 30 – Special Leave.

PROVIDED FURTHER THAT where an employee has not utilised the 7 days of the unrostered Annual Leave arising under Article 28 – Annual Leave of the Collective Agreement before 1st September of a calendar year, then the employee shall take such unutilised Annual Leave in accordance with a new roster to be drawn by the Bank as follows:-

- (a) 4 days of the 7 days leave to be granted before 31st October of the year; and
- (b) the remaining 3 days before 31st December of that year.

Other than in cases where accumulation of leave has been approved, or where leave is not granted due to exigencies, employees are required to utilise the leave entitlement of a year within that year and shall not be permitted to carry forward any leave to the following year.

- 4. Employees who intend to utilise their leave on dates otherwise than as rostered shall make a written application at least seven (7) days in advance and the Bank may, subject to operational requirements and provided the leave of other employee(s) can be re-rostered, grant such application.
- 5. Where an employee who is on paid Annual Leave becomes entitled to Sick Leave or Maternity Leave while on such Annual Leave, the employee shall be granted the Sick Leave, or Maternity Leave, as the case may be, and the Annual Leave shall be deemed to have not been taken in respect of the days for which Sick Leave or Maternity Leave is so granted:

PROVIDED THAT such leave shall not be automatically utilised to extend the approved Annual Leave or Maternity Leave without the approval of the Bank.

6. The Bank reserves the right to arrange or re-arrange leave programmes for their employees in accordance with its operational needs.

7. Accumulation of Annual Leave

An employee may, with the prior written approval of the Bank, accumulate part of his Annual Leave for a period not exceeding three (3) years for the purposes of going overseas (except Singapore) or to perform a pilgrimage, subject to the following conditions:-

- (a) The employee gives written notice of his intention to do so in the first year during which he proposes to accumulate his Annual Leave;
- (b) Annual Leave may be accumulated only in respect of the number of days of leave which are in excess of the statutory number of days of Annual Leave as provided in Section 105D of the Sarawak Labour Ordinance;
- (c) Annual Leave may only be accumulated for a period not exceeding three (3) years and shall be taken in full in the year immediately following the accumulated period:

PROVIDED THAT in cases of any postponement of such leave for any valid reason whatsoever, the employee shall be permitted to carry forward such accumulated leave to a later date within one year from the last day of the calendar year in which the accumulated leave was due;

- (d) Accumulated leave not taken under the conditions and within such periods stipulated above shall be forfeited absolutely;
- (e) Prior written notice of one (1) month must be given to the Bank stating when such accumulated leave is to be utilised;
- (f) Pay in respect of the number of days of accumulated leave may be paid to the employee two (2) weeks prior to the commencement of leave upon written application;
- (g) Valid travel documents are to be produced prior to departure overseas;
- (h) The number of days that may be accumulated are as follows:-

Length of Service	Leave As Per Agreement	No. of Days Which Must Be Taken (as per EA)	No. of Days Which Can Be Accumulated
Less than 2 yrs' service	18 days	10 days	8 days per year
3 yrs or more but <5 yrs	18 days	12 days	6 days per year
6 yrs or more but <10 yrs	23 days	16 days	7 days per year
11 yrs or more but <16 yrs	23 days	16 days	7 days per year
16 yrs & more	26 days	16 days	10 days per year

8. Payment in Lieu of Leave

Payment shall be made at the Ordinary Rate of Pay in respect of any Annual Leave that is outstanding but not taken at the time of resignation or death of an employee.

9. Where an employee gives notice of resignation, the requisite period of notice may be reduced by the amount of leave then due to the employee.

10. Call Back

- (a) During leave, an employee may be called back for duty with his consent. The employee shall then be compensated as follows:-
 - (i) Reimbursement of travelling expenses to and from location of leave at time of Call Back at Outstation Duty rates;
 - (ii) An allowance for food and lodging equivalent to Subsistence Allowance as per Article 21 Allowances; and
 - (iii) Restoration of leave entitlement for the number of days he is on duty during leave, including travelling time.
- (b) For the purpose of this Clause, an employee is deemed to be on outstation duty from the moment he consents to Call Back until the duty is completed. He may then either resume his leave or apply to treat the remainder of his leave as being accumulated for future entitlement.

ARTICLE 29 – SICK LEAVE

- 1. The Bank shall allow Sick Leave with full pay on the certificate of recommendation of the Bank's doctor or appropriate Government Hospital Authority, up to the period indicated below:-
 - (a) Not exceeding, in the aggregate, thirty (30) days in each year, non-cumulative, if no hospitalisation is necessary; or
 - (b) Sixty (60) days in each year, non-cumulative, if hospitalisation is necessary, provided that if the employee is hospitalised for less than thirty (30) days in any one year, his entitlement to paid Sick Leave for that year shall not exceed the aggregate of thirty (30) days, plus the number of days on which he is hospitalised.
- 2. Where an employee is certified by the Bank's doctor or Government Hospital Authority to be ill enough to be hospitalised but is not hospitalised for any reason whatsoever, the employee shall be deemed to have been hospitalised for the purpose of this Article.
- 3. The Bank may, at its own discretion, grant Sick Leave with or without pay in excess of the number of days provided in Clause (1) of this Article only in cases where the Bank's doctor or where, there is no appointed Bank's doctor, the Government Hospital Authority certifies in writing that the illness suffered by the employee is serious enough to incapacitate him from the performance of his duties in the Bank.
- 4. In cases of emergency, having regard to the nature or circumstances of the illness and where the services of the Bank's doctor or Government Hospital are not obtainable within a reasonable time or distance, employees are permitted to receive out-patient medical attention or treatment from the nearest registered medical practitioner, and in these circumstances the recommendation for leave, if any, issued by such registered medical practitioner may be accepted. Any recommendation for leave subsequent to the emergency must be issued by the Bank's doctor.
- 5. Except in cases of emergency where an employee obtains medical attention from other than the Bank's doctor or where applicable from the Government Hospital Authority, or in cases where, if having regard to the nature or circumstances of the illness, the services of the Bank's doctor are not obtainable within a reasonable time or distance, such leave as is recommended by such registered medical practitioner will be on a nopay basis.
- 6. Any period of Sick Leave or any period of hospitalisation during Annual Leave shall be treated as Sick Leave provided that it is supported by a medical certificate issued by a medical practitioner in accordance with the provisions of this Article.
- 7. An employee who absents himself on Sick Leave which is not certified by the Bank's doctor, or in cases of emergency by a registered medical practitioner, shall be deemed to have absented himself from work without the permission of the Bank and without reasonable excuse for the days on which he is so absent from work.

8. Where an employee is granted Sick Leave on a public holiday, he shall be granted another day as a public holiday in substitution therefore in accordance with Section 105D(3) of the Sarawak Labour Ordinance.

9. **Prolonged Illness**

(a) An employee who is certified by the Bank's doctor or an appropriate Government Hospital Authority to be mentally unsound, or suffering from illness requiring prolonged treatment such as tuberculosis, cancer, leukemia or cerebral thrombosis or injury arising from an accident shall, upon confirmation of such illness or injury by the Bank's doctor, be granted up to a maximum of six (6) months' leave on full pay, a further six (6) consecutive months' leave on half-pay and a further twelve (12) consecutive months' leave without pay:

PROVIDED THAT no paid leave will be granted unless the employee undergoes the course of treatment recommended by the Bank's doctor or the appropriate Government Hospital Authority.

- (b) Upon full recovery within the two-year period, the employee may resume duties on production of a fit-to-work certificate from the appropriate medical authority.
- (c) In the event the employee who resumed duty under Clause (b) above suffers a relapse within six (6) months from the time the employee resumed duty, then the relapse shall not be treated as a new case, but as a continuation of the first case. Consequently, the leave that has already been consumed in the first instance by the employee shall be set off against his entitlement under Clause (a) and the employee shall only be granted the balance of the unutilised leave, if any, under the Clause.
- (d) If an employee is still unfit after the two-year period of the Prolonged Illness Leave, the employee may be retired on medical grounds with full benefits.
- (e) Leave under this Clause will only commence after an employee has exhausted all his/her entitlement under the Annual Leave and Sick Leave Articles in the Collective Agreement.
- 10. Bank will only accept Medical Certificates issued by Medical Practitioners registered in Malaysia for the purpose of paid Sick Leave under this Article. Medical certificates issued by Medical Practitioners from outside Malaysia will not be accepted by the Bank or the purpose of paid Sick Leave but may subject to the Bank being satisfied as to the circumstances be accepted as a reasonable excuse for absence from duty. Such Sick Leave will be on a no-pay basis.
- 11. For the purpose of this Article, "Bank's Doctor" includes a specialist where the employee is referred to by the Bank's doctor and a Bank-appointed private hospital.

ARTICLE 30 - SPECIAL LEAVE

1. Marriage

- (a) The Bank shall grant ten (10) working days as Marriage Leave to an employee who is single on the occasion of his marriage once only during his service with the Bank.
- (b) A probationary employee who gets married will not be entitled to any Marriage Leave during the period of probation. The employee will become entitled to the Marriage Leave on confirmation of appointment. Such leave shall be taken within three months from the date of confirmation. Thereafter the employee shall cease to be entitled to such leave.

2. Emergency/Compassionate Leave

- (a) The Bank shall grant paid leave to an employee not exceeding a total of ten (10) working days in any one calendar year, non-cumulative, under the following circumstances:-
 - (i) Birth of legal child/children per pregnancy 5 working days;
 - (ii) Death of a member of employee's immediate family 3 working days;
 - (iii) Serious illness or injury of employee's immediate family 2 working days;
 - (iv) Disasters such as flood, fire, robbery, etc. affecting the employee 2 working days.

Immediate family is defined as employee's spouse, child, parents, brothers, sisters, or grandparents and parents-in-law and grandparents-in-law.

(b) In the event that the number of days under this Clause is insufficient at any one time, an employee may be granted additional days from his Annual Leave entitlement under Article 28 (3).

3. Examination

The Bank shall grant paid leave up to a maximum of seven (7) days per year non-cumulative to enable employees to sit for examinations relevant to the Banking Industry, held on working days only.

4. Sports

The Bank will give sympathetic consideration to granting leave to enable their employees to represent the State or Malaysia in sports.

FOR THE PURPOSE of application for Special Leave under this Article, an employee is required to provide satisfactory proof to support his leave application.

5. Hajj Leave

- (a) An employee who has completed 10 years of continuous service shall be eligible to apply 30 calendar days paid leave to perform obligatory Hajj Pilgrimage once during his employment with the Bank. This eligibility will take effect from the date of signing of this Collective Agreement.
- (b) Prior to the introduction of this Article, the Bank may have provided longer paid Hajj Leave to the employees. If an employee has already utilised such Hajj Leave, he will not be eligible to apply again for paid Hajj Leave under this Article. However, if the paid Hajj Leave taken before was less than 30 calendar days, the employee may apply for Hajj Leave under this Article again provided the total duration, including his previous paid Hajj Leave does not exceed a total of 30 calendar days.
- (c) An employee who intends to utilise leave under this Article shall notify the Bank as soon as practicable of his intention and the date from which he intends to commence the leave. Responsibility for providing advance notification to the Bank lies with the employee.

ARTICLE 31 – INTERPRETATION

1. Ordinary Rate of Pay shall be calculated as follows:-

Monthly Rate of Pay 26

2. Hourly Rate of Pay shall be calculated as follows:-

Monthly Rate of Pay X 12 39 X 52

- 3. Work Outside Normal Hours of Work means work performed at the prior request of the Bank in excess of the Normal Hours of Work per day.
- 4. Monthly Rate of Pay means "WAGES" and all other payments in cash payable to an employee for work done in respect of this contract of service but does not include:
 - (a) the value of any house accommodation or the supply of any food, fuel, light or water or medical attendance or of any approved amenity or approved service;
 - (b) any contribution paid by the employer on his own account to any pension fund, Provident Fund, Superannuation Scheme, Retrenchment, Termination, Lay Off or Retirement Scheme, Thrift Scheme or any other fund or scheme established for the benefit or welfare of the employee.
 - (c) any traveling allowance or the value of any traveling concession;

- (d) any sum payable to the employee to defray special expenses entailed on him by the nature of his employment;
- (e) any gratuity payable on discharge or retirement; and
- (f) any annual bonus or any part of any annual bonus.
- 5. Registered Medical Practitioner means medical practitioner registered under the Malayan Medical Act 1971 or a dental surgeon as defined under the Dental Act 1971.
- 6. In respect of Performance Bonus, performance of the Bank shall mean the financial results as stated in the accounts as published in the Bank's audited financial statement for the relevant year.

ARTICLE 32 – RETIREMENT BENEFITS

1. Age of Retirement On or After 01.07.2013

- (a) In compliance with the Minimum Retirement Age Act 2012, the age of retirement shall be at attaining the age of sixty (60) years.
- (b) An employee may opt to retire at any time after attaining the age of fifty (50) years.
- (c) In the absence of a birth certificate, the date of birth shown in the Identity Card of the employee concerned shall be deemed to be the date of birth for the purpose of determining the retirement age. If the Identity Card fails to record the actual month or date of birth, the last working day shall be on 31st December of the year, provided that if the month is shown, the last working day shall be the last day of the month.

2. Retirement Benefits

- (a) The Bank shall contribute each month 16% of the salary for that month to the Employees Provident Fund. Such contribution shall be deemed to be inclusive of any employer's contribution to the Employees Provident Fund as may be prescribed by law from time to time.
- (b) For the purpose of Clause (2)(a) above, salary means "wages" as defined by Section 2 of the Employees Provident Fund Act, 1991.

3. Retirement Leave

Employees who have completed at least twenty-five (25) years of continuous service up to the time of retirement shall be eligible for 30 calendar days' leave to be taken one month before the date of retirement. However, an employee of any religious faith who has qualified for such leave may be granted at the Bank's discretion to utilise the leave at a stretch at any time for a religious pilgrimage to be performed overseas.

4. Hospitalisation and Surgical Insurance

The Bank shall reimburse an employee upon his retirement a sum not exceeding RM660.00 to purchase Hospitalisation and Surgical Medical Insurance for a period of 3 years. This provision shall take effect from the date of signing of this Agreement.

ARTICLE 33 – EMPLOYMENT INJURY

1. Temporary Disablement Benefit

Where the employee has received normal wages in full for the period of temporary disablement, for which he is entitled to disablement benefit from SOCSO, the Bank shall be entitled to deduct from the wages of the employee the amount of temporary disablement benefits after the employee has received the temporary disablement benefits from SOCSO.

2. Insurance

- (a) The Bank shall insure every employee on a 24-hour basis to the amount equivalent to 36 times his last drawn salary in the event of death or total permanent disablement arising from whatever causes that are covered by a Group Personal Accident policy and, in the event of permanent partial disablement arising from the same circumstance equivalent to RM200,000 or 36 times the last drawn salary whichever is higher.
- (b) The Bank shall also provide Group Term Life policy to every employee equivalent to 30 times the last drawn salary in the event of death and total permanent disability. The terms and conditions is subjected to the provisions of the insurance policy and requirements of the insurance company which may include Customer Service Banker undergoing medical examinations.

Notwithstanding the provisions in this Article, the Bank may, at its discretion, provide better insurance coverage for its employees.

ARTICLE 34 – EXISTING BENEFITS

- 1. The Bank shall not remove any existing benefits given currently received daily or monthly in cash or kind by their employees which are not covered under the present terms of this Collective Agreement except that:-
 - (a) benefits given in kind for a specific reason, as and when such reason ceases to exist, shall stop being given; and
 - (b) Allowances paid for the doing of a specific task, as and when such task ceases to be performed by the employees or classes of employees concerned, shall cease to be paid.

2. Employees who are in receipt of any benefits originally granted to them daily or monthly in cash or kind for the doing of a specific task which is no longer performed by the employee concerned or for a specific reason which has ceased to exist, will continue to receive the said benefits. Such benefits received shall henceforth be treated on a personal-to-holder basis applicable only to the employee concerned and shall cease when the holder leaves office.

ARTICLE 35 – DENTAL AND NEW SYSTEMS/TECHNOLOGY

- 1. The Bank shall pay for the cost of dental treatment, filling and extraction from any registered medical practitioner.
- 2. Employees may undergo eye examination by any ophthalmologist, optometrist, or registered optician of their choice as and when problems develop. The cost of such eye examination shall be borne by the Bank.
- 3. The Bank shall reimburse employees for the cost of spectacles or contact lenses and scaling subject to a maximum of RM730.00 per annum, which is non cumulative year on year.
 - For the purposes of this clause, the Bank shall not pay for the cost of contact lenses, which are meant for cosmetic purposes.
- 4. Notwithstanding the provisions of this Article, the Bank may at its discretion, provide benefits that are more favourable to employees.

ARTICLE 36 – OCCUPATIONAL SAFETY AND HEALTH

The Bank shall work to ensure that there is appropriate training and standards applied for Occupational Safety and Health and shall comply with the requirements of the Occupational Safety and Health Act 1994.

ARTICLE 37 – SUSPENSION OF CONTRACT OF SERVICE

An employee who is on approved Unpaid Leave shall be deemed to have not been in service for the period the employee is on such leave and consequently, the employee shall not be entitled to any benefits under the Collective Agreement for the duration of the period of such leave.

PROVIDED THAT an employee who is an "officer" of a trade union and who is on approved Unpaid Leave to enable the employee to carry out his/her duties as an officer of the union shall not be deemed to have suspended his/her contract of service with the Bank for the duration the employee is on such Unpaid Leave.

ARTICLE 38 – IMPLEMENTATION

- (a) All arrears of basic salary and Sarawak Allowance shall be effective from 01 July 2016 and shall be paid no later than 30 days from the date of signing of this Collective Agreement.
- (b) All other arrears of wages ("wages" as defined under the Labour Ordinance Sarawak) under this Agreement from 01 July 2016 shall be computed and paid to employees no later than 60 days from the date of signing of the Collective Agreement.
- (c) Other than the above, all other payments, reimbursements and changes will be effective from the date of signing of the Collective Agreement.

APPENDIX I

GRIEVANCE INFORMATION FORM (ARTICLE 4)

	Date:
Name of Employee:	
Department::	
Nature of Grievance (Explain in detail the nature of grievance or specific pro has been violated and details of complaints, if any.)	vision of Collective Agreement which
	(Employee's signature)
	(Union's Representative's Signature)
Acknowledgement of Head of Department/Manager of a	above.
	(Signature)
Nan	ne:,
Date	e:

APPENDIX A

ARTICLE 12(4) Salary Structure

(Salary Structure)

(Article 12(4))

Category	Minimum Salary	Maximum Annual In- Salary		icrement
			My Performance Rating	Percentage of Increment
Customer	RM2,705.00	RM6,325.00	Тор	7%
Service Banker			Performer	
			Strong	6%
			Performer	
			Good	4%
			Performer	
			Inconsistent	No Increment
			Performer	

^{##} Yearly increment adjusted to 1st March

APPENDIX B

ARTICLE 19(3) – SARAWAK ALLOWANCE

17.5	17.50% 15%		12.5%		
Basic Salary	Sarawak Allowance	Basic Salary	Sarawak Allowance	Basic Salary	Sarawak Allowance
RM2,705.00	RM474.00	RM4,029.64	RM605.00	RM6,289.14	RM787.00
RM4,029.63	RM706.00	RM6,289.13	RM944.00	RM6,325.00	RM791.00

(To the next higher Ringgit)

OCL No.08054

To: All Department Heads and Branch Managers Date:18 Jun 2008

For: For All Staff

Subject: OCL08054: New Branch Platform - Relief for CSBs and SCSBs

Department: STP

Dear Colleagues,

In line with the Bank's aim to increase customer recommendation and to "Strike A Balance" for customer-facing staff, we are pleased to advise that HRD (Employees Relations Unit) & STP have briefed the Unions (NUBE/SBEU) on our proposal to empower the TSCs/SGs and CSBs to relieve the CSBs and SCSBs respectively, for a half-day or full day basis.

This initiative is a more flexible resource management/ deployment to meet the daily customer services and operations needs. TSCs/SGs and CSBs will be able to perform relief duties in branches during peak times (such as lunch breaks), exceptional circumstances or operational demands (for example, during a shortage of resources). This is to ensure that we continue to provide a high level of service to our customers.

With this new empowerment, a "Relief Allowance" is being introduced. With immediate effect (or effective from the actual date of performing such relief duties, if earlier), a TSC/SG or CSB who is performing such relief duties will be eligible to receive the following:

1. SGs/TSCs relieving CSBs

i)Up to 4 hours worked per day	- RM15.00
ii) More than 4 hours worked per day	- RM30.00

2. CSBs relieving SCSBs

i) Up to 4 hours worked per day	- RM18.00
ii) More than 4 hours worked per day	- RM35.00

As is currently done in assigning staff for relief duties, the branch management is to ensure that:

- the staff who performs the relief duties is also able to manage his/her normal work without undue pressure
- the relief arrangement is required mainly for periodic peak times (daily/ monthly/seasonal/ festive) or under exceptional circumstances or on operational demands

Any queries may be directed to Danarajah SIVAPRAGASAM/HRD MYH/HBMY/HSBC, (HRD - Employee Relations) or Logaraj DORAI RAJOO/STP MYH/HBMY/HSBC (STP).

Thank you.

Ong Eng Mun Head of Service Transformation

MEMORANDUM OF UNDERSTANDING

ON

CODE OF CONDUCT FOR THE PREVENTION OF SEXUAL HARRASSMENT IN THE WORKPLACE

BETWEEN

HSBC BANK MALAYSIA BERHAD

AND

SARAWAK BANK EMPLOYEES' UNION

1.0 FOREWORD

- 1.1 As responsible business organizations, the HSBC Bank Malaysia Berhad (HSBC) are committed to providing a safe and harmonious working environment for all its employees. As such, all forms of sexual harassment in the workplace will not be tolerated by the HSBC and who is committed to helping to prevent and eradicate it. In this regard, this Code of Practice has been established in its efforts to prevent and eradicate sexual harassment in the workplace.
- 1.2 Please note that any employee who breaches this Code of Practice shall be liable to face disciplinary action, up to and including dismissal. All employees, including those in a supervisory or managerial capacity have a duty to comply with this Code of Practice and indeed, demonstrate leadership by example.
- 1.3 All employees of the HSBC Bank, including trade union representatives and senior management have a responsibility to ensure that the Code of Practice is implemented to help create a climate at the workplace which is free from sexual harassment.
- 1.4 It is important for all employees to be familiar with the contents of this Code of Practice.
- 1.5 The Code of Practice is issued in collaboration with, and has the full support of Sarawak Bank Employees' Union and HSBC Bank Malaysia Berhad.

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4	FORMS OF SEXUAL HARASSMENT
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CODE OF PRACTICE

ON THE PREVENTION AND ERADICATION

OF SEXUAL HARASSMENT IN THE WORKPLACE

SECTION 1 – AIM

The aim of this Code of Practice is to provide guidelines to prevent and eradicate sexual harassment in the workplace.

SECTION 2 – RATIONALE

- 1. The Bank should be a safe, comfortable and conducive work environment for all employees. All employees should be treated with dignity and respect and everyone has a responsibility to uphold these values to create a supportive work environment.
- 2. Sexual harassment adversely affects work performance, productivity, morale and therefore, the general work environment. It also adversely affects the Bank's corporate image. It is therefore in all our interests to see that this issue is addressed promptly and effectively. The establishment of this Code Of Practice on sexual harassment will allow everyone to be able to identify its occurrence and be aware of their responsibilities and the steps required to tackle any incident of harassment should it arise.

SECTION 3 – DEFINITION OF SEXUAL HARASSMENT

- 1. For the purpose of this Code, sexual harassment means any unwanted or unwelcome verbal, non-verbal or physical sexual advances, requests for sexual favors or other verbal or physical conduct of a sexual nature when:
 - 1.1 Either the conduct interferes with another person's work or creates an intimidating, hostile or offensive working environment; or
 - having regard to all circumstances, a reasonable person would have anticipated that a recipient would be offended, humiliated or intimidated; or
 - submission to or rejection of the conduct might be used as a basis for decisions affecting a person's work or promotional prospects; or
 - submission to or rejection of the conduct might, on reasonable grounds, be perceived by the recipient as an offence or humiliation, or a threat to her/his well-being, but has no direct link to her/his employment; or
 - 1.5 The conduct is based on the gender or sexuality of the recipient.

- 2. Please note that sexual harassment may consist of a single intense or severe act or of multiple acts. It also does not have to be explicitly sexual in nature. It is also sexual conduct which is imposed on and unsolicited or unreciprocated by the recipient.
- 3. Within the context of this Code, sexual harassment in the workplace includes any employment related sexual harassment occurring outside the workplace as a result of employment responsibilities or employment relationships. Situations under which such employment related sexual harassment may take place includes, but is not limited to, sexual harassment:
 - 3.1 At work related social functions, conferences or training sessions;
 - 3.2 In the course of work assignments outside the workplace;
 - 3.3 During work related travel;
 - 3.4 Over the phone; and
 - 3.5 Through electronic media.

SECTION 4 - FORMS OF SEXUAL HARASSMENT

1. Sexual harassment encompasses various conducts of a sexual nature which can manifest itself in five possible forms, namely verbal, visual, psychological and physical. Appended below are some examples of these five kinds of sexual harassment. These are of course not exhaustive and are meant strictly as a guide.

1.1	Verbal	Offensive or suggestive remarks and comments, jokes of a sexual or explicit nature, use of "affectionate" terms of endearment (e.g. Darling/love), questions of a personal nature and unwanted propositions.
1.2	Non verbal	Staring, leering, or ogling with suggestive overtones, licking of lips, holding or eating food provocatively, hand signals or sign language denoting sexual activity, persistent flirting.
1.3	Visual	Showing pornographic material, drawing sex-based sketches or writing sex based letters, sexually provocative pin-ups, sexual exposure.
1.4	Physical	Deliberate and inappropriate body contact, indecent exposure, pinching, stroking, brushing up against the body, hugging, kissing, fondling, sexual assault.
1.5	Psychological	Repeated unwanted social invitations, relentless proposals for dated or physical intimacy, unsolicited and unwanted gifts.

SECTION 5 – THE ROLE OF A TRADE UNION

- 1. Sexual harassment can be prevented, addressed and eradicated most effectively if action is taken jointly by the employer and trade union.
- 2. Trade unions can contribute to the prevention of sexual harassment by ensuring that the standard of conduct of their members does not cause offence. Trade unions have an important role in creating a work environment that will ensure a safe and healthy work environment. This is where individual employees, irrespective of status or position, are treated with dignity and respect and are free from any form of harassment, humiliation, and intimidation.

SECTION 6 - HANDLING COMPLAINTS OF SEXUAL HARASSMENT

- 1. Victims of sexual harassment do not complain for a variety of reasons. Examples are because they:
 - 1.1 hope it will stop;
 - 1.2 are embarrassed;
 - 1.3 do not want to be labeled as a troublemaker;
 - 1.4 fear victimization:
 - 1.5 do not want to get anyone in trouble;
 - 1.6 fear they will be told it was self-provoked;
 - 1.7 do not think they will be taken seriously;
 - 1.8 do not believe any action will be taken;
 - 1.9 fear they will not be believed;
 - 1.10 fear it will make matters worse.
- 2. Most often, victims do not complain because the offender is in a more senior position to themselves and they fear for their job security. All employees should however appreciate that if complaints are not made, management may be unaware of its occurrence and is not in a position to take appropriate action.
- 3. Please therefore note that if you feel you are a victim of sexual harassment, report this to your superior, branch manager or departmental head. If the superior, branch manager or the departmental head is the source of the harassment, then you may, of course, report the matter to an executive in Human Resource Department.
- 4. All complaints of sexual harassment will be taken seriously and investigated by the Bank. Employees should not put up with this kind of offensive behavior which shows a profound lack of respect by one employee for another.
- 5. It is obviously, difficult for a victim to carry out his/her work effectively when experiencing sexual harassment. The situation may become so intolerable that the victim decides to leave. If this happens, it is not only costly for the bank, but the source of the harassment remains in the bank and the problem is still not resolved and could even recur with someone else.
- 6. You should be aware that any employee may be alerted to a potential problem in several ways; through someone saying they have been harassed, through third party,

allegations/suspicions or because of your own suspicions. Whatever the source, please do not treat the matter lightly. As employees, it is our responsibility, in the interest of our teamwork and in support of our fellow colleagues, to act promptly and carry out a preliminary investigation. Of course, the victim also has a responsibility to make use of the opportunities in this Code of Practice to address their problems/complaints.

SECTION 7 – PRELIMINARY INVESTIGATION

- 1. The purpose of the preliminary investigation is to gather sufficient information to decide whether or not there are reasonable grounds to believe that the suspicion or a victim's allegation is partly/wholly true.
- 2. The individual who will carry out the preliminary investigation will usually be the Branch Manager or Head of Department. It is therefore in the interest of both the Bank and the individual against whom allegations have been made that a fair and professional process is used. This will help ensure that as much as accurate information as possible is available to the decision-making authorities at the various stages of the disciplinary processes and that the rights of the individuals are upheld.
- 3. If procedures have not been carried out properly, there is a strong possibility that the Bank would either be unable to continue the proceedings at all, or be more restricted in the options available to the Managers in a position to take disciplinary action.
- 4. The outcome of the preliminary investigation may be:
 - 4.1 The complaint is unjustified, in which case it is possible that no action will be taken.
 - 4.2 The complaint does not constitute misconduct, but may require some form of actions.
 - 4.3 The allegation constitutes misconduct and requires further action. In this case, an appropriate person from the Human Resources Department will step in to handle the matter.

SECTION 8 – DISCIPLINARY INQUIRY

To ensure that the above policy is effective, it is essential that disciplinary action be taken against offenders. Since sexual harassment is a form of misconduct, an appropriate verbal or written disciplinary inquiry will be conducted before any disciplinary punishment imposed can range from a written warning to the dismissal of the guilty party from employment. Please note that individuals who are found to make a deliberate false claim of harassment may also be liable for disciplinary action.

TERMS AND CONDITIONS OF EX PERSONAL BANKERS 2 (PB2)

We quote below the Memorandum of Understanding between HSBC Bank Malaysia Berhad and the Sarawak Bank Employees' Union Malaysia on the terms and conditions of employment for Personal Bankers 2 (PB2) who have assumed the position of Customer Service Bankers.

It is hereby agreed between HSBC Bank Malaysia Berhad and Sarawak Bank Employees' Union that where any of the terms and conditions of employment contained in the collective agreement is less favourable than that of a PB2, CSBs who were previously PB2s (prior to assuming their current position as CSB) will continue to enjoy those benefits applicable to a PB2 on a Personal- To- Holder (PTH) basis.

As such, the terms and conditions of employment that are applicable to CSBs (who were previously PB2s prior to assuming their present role as a CSB) on a Personal-To-Holder (PTH) basis, are as follows:

Article 21 (2) (c) - Duty Involving Travel Beyond 15 Kilometres and Requiring Overnight Stay

For duty in East Malaysia, entitled to opt for a lump sum payment of RM109.00 per day inlieu-of hotel accommodation at Bank appointed hotel, in accordance with the Bank's terms and conditions.

Article 21 (2) (d) - Duty in Peninsular Malaysia

For duty in Peninsular Malaysia, entitled to opt for a lump sum payment of RM134.00 per day in-lieu-of hotel accommodation at Bank appointed hotel, in accordance with the Bank's terms and conditions.

Article 28 – Annual Leave

Entitled for twenty six (26) working days leave in each calendar year. Leave entitlement for any incomplete year of service shall be calculated on a pro-rata basis.

Article 32 (2) (a) - Retirement Benefits

The Bank shall contribute in each month 17% of the employee's salary to the Employee's Provident Fund (EPF).

SIGNED AND DATED THIS 23RD JANUARY 2019

FOR AND ON BEHALF OF

HSBC BANK MALAYSIA BERHAD

(ALAN SUNIL NETTO)

MEAD OF INDUSTRIAL & EMPLOYEE RELATIONS

(TAN KOK KEAN)
MANAGER EMPLOYEE RELATIONS

FOR AND ON BEHALF OF

SARAWAK BANK EMPLOYEES' UNION

(HADIAH BINTI LEEN)

PRESIDENT

(LAW KIAT MIN) HON. GENERAL SECRETARY